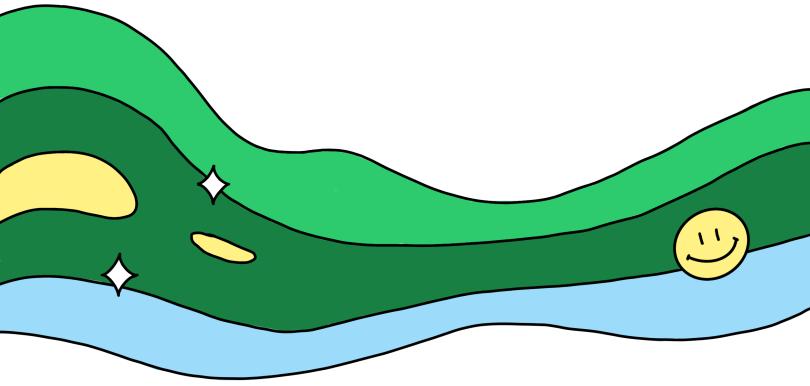




# **Contents**

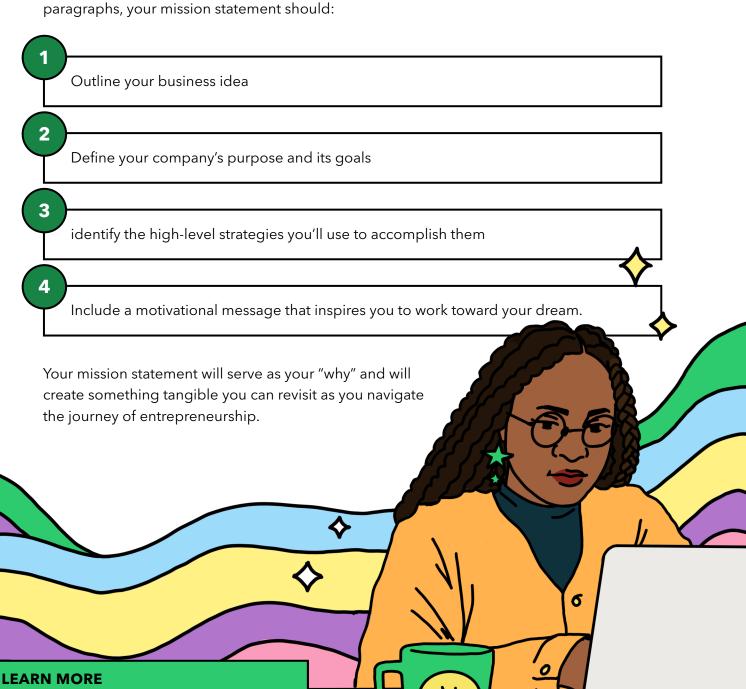
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### **Business basics: Getting started**

As an aspiring entrepreneur, there's some crucial prep work you have to do before launching your small business.

This starts with <u>drafting a mission statement</u> to define your vision. In a few clear and concise paragraphs, your mission statement should:



How to start a business

How to write an effective mission statement

How to craft a killer elevator pitch □1



Why do I want to start this specific business?
What appeals to me about this industry?
What is my company's larger purpose?
Will I run my business solo or with a team?

If working with a team, who do I want on my team and who would make the ideal business partner(s)?

72%

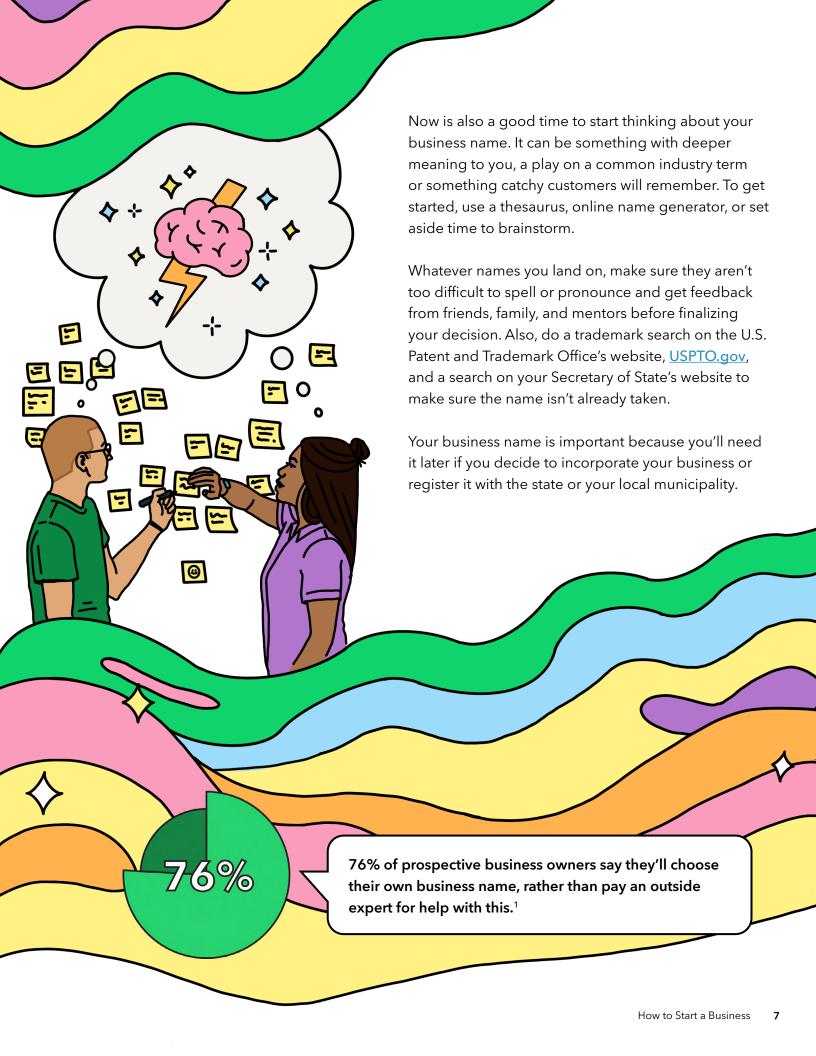
72% of people who want to start a business within the next 12 months feel optimistic about their prospects.<sup>1</sup>

## Refine your idea

Once you have a mission statement, research your market to fine-tune your idea.

Find out who the key players and industry leaders are and identify your competitors, both in the brickand-mortar space and online. Next, identify your company's value proposition, or how you'll set yourself apart. For example, if you plan to open a local coffee shop, you'll need to know how many other coffee houses or cafes are within a 5-10 mile radius, what they do that makes them successful, and how you'll make your business stand out from them. Maybe you'll offer one-of-kind menu items, your own handcrafted coffee, custom blends, or customer conveniences like a lending library, tables with multiple charging ports, or booths where customers can do video conferencing calls. Think about what makes your business truly unique and how you'll harness this to set yourself up for success.

Current business owners say researching the competition is the second most important thing you can do before you start a business. But 19% of prospective business owners say they don't intend to do it.<sup>1</sup>





Who are my company's key competitors?
What products or services do these competitors offer, and at what price point?
Where is their business located? Do they get lots of foot traffic?
What does their online presence look like? Do people seem to be engaged with their content or social media?
Compared to these competitors, what is my company's unique selling proposition?

### **LEARN MORE**

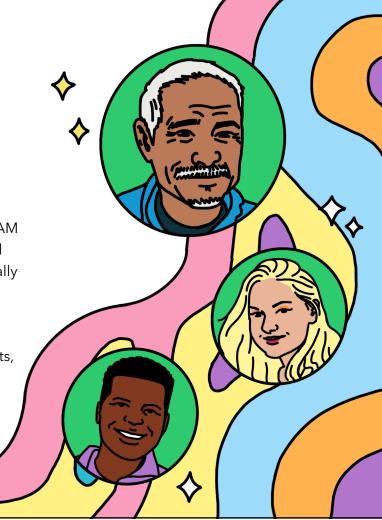
What is a value proposition and how do you write one?

How to conduct a competitive analysis

# Define your target customers

Figure out the <u>total addressable market (TAM)</u> of your potential customer base. Determining your TAM will help you understand just how big the potential market for your product or service really is, especially if you plan to start an online business.

A simple way to figure out your TAM is to search online for industry data and market research reports, look at publicly available customer surveys and trends data from organizations like Pew Research Center, or local Census data if you're launching a brick-and-mortar business.



From here, drill down to find your target customers. Your target customers are a group of people with common characteristics and behaviors that you'll target in your marketing strategy. You can find your target customers by:

- Assembling demographic data on age, gender, education, income, and location for the people you think will be interested in your products or services
- Creating <u>customer personas</u>, which are detailed character sketches of a specific target buyer for your product or service
- Reviewing your competitors'
  websites, social media, and marketing
  communications to see who
  they're targeting

- Talking to friends or family members who represent your target customers
- Discovering and doing a deep dive into online or social media communities where your target customers gather
- Conducting a quick survey with a select group of your social media friends and followers who represent your target customer

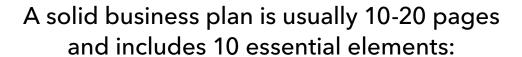


How big is this market opportunity, and how large is my potential customer base?
What types of customers do my competitors target?
Who is my ideal customer?
How old are they, what are they interested in, what do they care about, and what problems do they have?
What key pain points can my business solve for these customers?

### **LEARN MORE**

How to identify your target audience □1





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1

**Executive summary:** An executive summary is typically a one-page, high-level overview of what's in your business plan. Think of this as an extended, more narrative version of a table of contents.

6 N

Marketing and sales strategy: Covers your plan to attract new customers and grow your business, including what advertising and promotional channels and customer retention tactics (e.g. loyalty or referral programs) you'll use to execute this strategy.

2

**Company description:** Includes your mission statement, work or business history, key objectives, and value proposition.

7

**Business financials:** Includes your business's proposed operating budget and financial plan, which you'll need to get a bank loan or money from investors.

3

**Market research:** Details your potential market size and target customer(s).

8

Organizational and management structure:

Describes your team, their roles and experience, and how their unique skills will add value to your business. This section also should include the future roles you may need to hire for to propel your business's growth.

Ÿ

**Competitive analysis:** Overview of the research you've done on competitors, their strengths, weaknesses, and unique selling proposition.

**Product or service description:** Distills the benefits, production process, and lifecycle of your products or services, and why what your business offers is better than competitors.

9

**Funding needs:** Details how much money you'll need to fund your business. This should be a realistic range that factors in both best and worst-case scenarios. This section is crucial if you're a startup raising money from investors.

10

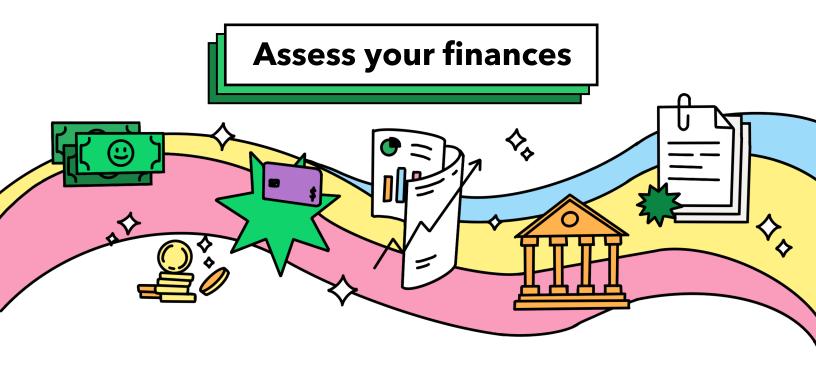
**Appendix:** Assemble a well-organized appendix for anything and everything investors will need to conduct due diligence and you or your team will need easy access to moving forward. Your appendix should include legal documents, business registries and professional licenses, and information regarding your legal structure and business type, patents, and intellectual properties. Also, don't forget to include a table of contents to make everything easily searchable.



What is my business "why"? Why is there a compelling need for my business now?	
	J
How will my business make money?	_
Who are my customers, and how will I reach them?	J
	J
How will I market my products and services?	_
Vhat goods or services will I need to get started?	,
What is my operating budget, and how much funding will I need to cover these costs?	J
	<b>1</b>

69%

69% of small business owners recommend writing a business plan before you start a business.<sup>1</sup>



Launching a business comes at a cost. You'll need capital to get started, but you'll have to understand your startup expenses first.

# Start by mapping out the projected costs for your first year in business. This should include things like:

- Fixed costs, including rent, payroll, taxes, and business insurance payments
- Variable costs such as utilities, marketing, and office supplies
- Business fees for permits, licenses, registration and incorporation fees at the local, state, and federal levels, and the cost for web and logo design, brochures, and business cards
- Fee to make improvements to leased space, if your business is a brick-and-mortar

- The cost of legal and professional services, such as <u>accounting</u>, bookkeeping, and lawyer fees
- The cost of software and equipment, such as accounting tools, inventory tracking and <u>payroll management</u> <u>software</u>, laptops, smartphones, office furniture, kitchen equipment, and more.
- Loan payments if you've borrowed money from a financial institution, family member, or business partner

As you plan for these costs, keep track of everything and potential IRS deductions you might qualify for, which can offset some of your startup and ongoing expenses.

Many private foundations, cities, and states also offer startup funding programs to attract new businesses to their area. Do your research to find out what funding is available in your community, what you're eligible for, and how to apply.

### Ways to structure your business



### Sole proprietor or sole owner

This is a popular option for anyone who doesn't have a lot of liabilities (e.g., no employees or significant investments) when they first start. As your business grows, you may want to change legal structures. Being a sole proprietor could be an excellent option if you have a small sidehustle or day job.



#### **Business partnership**

If you're going into business with a partner, then you'll need to register as a business partnership or limited partnership. Expect to work with a lawyer and a tax professional to lay out your partnership type, terms, and tax implications.



#### Incorporated business

Liability protection and tax breaks are some of the advantages of incorporating your business. Because of upfront costs, many sole proprietors wait until they've earned enough revenue and are at the right stage to incorporate.



### Limited liability company (LLC)

An LLC is a U.S.-specific form of a private limited company. This structure protects business owners, managers, and the LLC itself against certain types of personal liability. If you plan to operate from a brick-and-mortar location, personal liability is an important consideration. If someone gets injured on your property, you may not be held personally liable for the damages if you have an LLC.

Whether your business is an LLC, corporation, or partnership, keep in mind you'll likely need to <u>register your business</u> with any state where you conduct business. You should reach out to a lawyer to determine the best business structure for your needs.

### **LEARN MORE**



What are my business's potential fixed and variable costs?

Will I structure my business as a sole proprietorship, limited liability company (LLC), or business partnership?

What are the required steps in my city/state for registering my business?

What are the steps for incorporating my business and notifying the IRS?

What are the legal requirements for my business in terms of trademarks, logos, patents, and copyrights? How much will it cost me to get these protections?

36%

36% of people who want to start a business admit that getting funding is one of their top three financial priorities.<sup>1</sup>

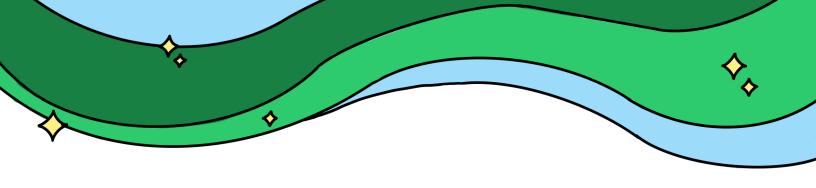
## **Conclusion**

Opening a small business and becoming an entrepreneur takes the right mix of courage, luck, and hard work.

The journey is never a straightforward line, but you can make it a little easier. By being as prepared and as knowledgeable as possible about what it'll take to launch your business, you can transform it from the kernel of an idea into a thriving, successful company customers truly love.







### **Sources**

1. Source: 2020 QB commissioned survey of 1,600 current and prospective business owners

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